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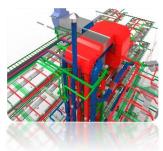
Corporate Real Estate Management & Information Communication Technology

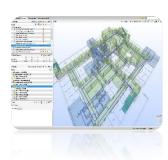
Company Profile











Agenda

- Who We Are
- Our Competences and Services

Our Background is with leading management consulting companies

ATKearney

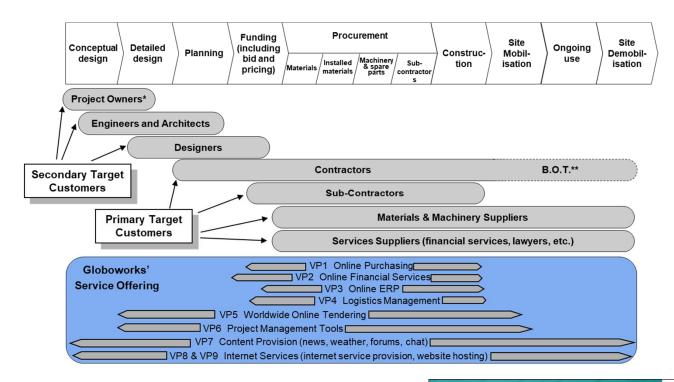
In 1995, Electronic Data Systems, the US information technology services group, bought AT Kearney, the global strategy consultancy in a deal worth \$596m. The acquisition of a hugely successful management consultancy by a global IT group was unprecedented. The challenge Several concerns were raised. One was the difference between AT Kearney's individualistic, entrepreneurial style and the more bureaucratic approach of EDS. Another concern was the alignment of incentives when combining the high-rewards culture of a partnership with the bottom-line-focused mentality of a big publicly quoted company.

MITCHELL MADISON GROUP

n 1992, a group of McKinsey partners in New York left the firm to start a Financial Services Group at A.T. Kearney, a Chicago-based competitor. The relationship soon soured as A.T. Kearney was in the process of selling itself to EDS, [1] an IT outsourcing conglomerate. As a result, the original Mitchell Madison Group was co-founded by Vikas Kapoor in a management buy-out with about 120 professionals in 1994, and doubled its revenue year on year.

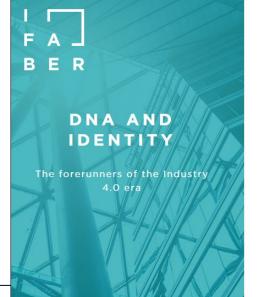
The firm experienced rapid growth in the 1990s, primarily in its <u>strategic sourcing</u> practice, serving many large financial institutions. With 16 offices and almost 1,000 employees, *Fortune* magazine named it one of the top 50 firms to work for in 1999. The firm was sold in late 1999 for about \$300 million to <u>USWeb</u>, a Web design company which expanded during the <u>dot-com bubble</u> into management consulting. Subsequently, USWeb merged with Whitman-Hart, another consulting firm based in Chicago. The combined company, a merger of equals, had over 10,000 employees with annual revenues exceeding \$1 billion and soon renamed itself "marchFIRST". With the burst of the dot-com bubble, marchFIRST went into bankruptcy in April 2001 and its assets were liquidated.

Our first Project in the intesection between Real Estate and ICT (Year 2000)











INCUBATOR

We accelerate the development of companies through a process of open collaboration between buyers and sellers



INFORMATION

We collect, store and transform data into information



INTELLIGENCE

We analyze information, transforming into new services of value



INTERACTION

We enable interaction between the key players in the supply chain within a single platform

Know How

Focused know-how within three "industries"

Corporate Real Estate Management (CREM)

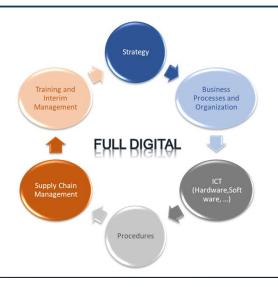
Information Communication Technology (ICT) Professional services:
Design, Engineering, HR,
Finance, Logistics,
Marketing

Services

Add Value to Design, Building, Operation and Maintenance of real estate assets and civil infrastructures

Digitalization Planning

Real Estate Wealth Advisory



 Studies Official price lists Market Analysis Analysis · Real Transactions Scenario building Content for · Local «scoping» **Business Planning** websites and Benchmarks M&A / Club deals newsletter **Valorization** · Energy Audits Supplier sourcing and Acquisitions (asset and management Retrofitting share deal) Management and Monitoring Asset management Project Construction Project management Managemet (renting, property, Incentives and facility, ecc.) Fiscal Benefits New Projects Family law Efficiency Legal Services

3 senior partners

Management Team



Mario Caputi Managing Director

- 27 years experience in international consulting
- Industrial Expertise:
 Construction, ICT, Finance,
 Energy & Facility
 Management
- Founder of the Observatory ICT in Real Estate
- Focus: Business models, Innovation
- Languages: Italian, English, German, French, Spanish



Carlo Molho
Associate Partner

- 9 years experience in consulting
- Industrial Expertise: Retail and Real Estate Agency
- Focus: Investment and Agency
- Languages: Italian, English, French



Roberto Marino Partner

- Engineering Degree at niversità di Genova,
- 30 years experience in multinational companies (ICT and FM operators)
- P&L responsibilities at Business Units and Corporate Level for leading Service Providers
- Industrial experience: finance, retail & utilities, automotive, construction, manufacturing, ttransportation and airports
- PA experience: schools, universities, public offices and Healthcare
- Languages: italian, English







smart Facility Management

.. Senior advisor and strategic partners for our service areas

Advisor



Conrad Herrmann Germany, UAE

- 34 years professional experience
- Founding partner of ICSI
- Industrial Enterprises:
 Construction, Real Estate and Facility Management,
 Architecture and Engineering
- Focus: Project Development, Market and Competitor
 Analysis, Corporate Real Estate Management

Corporate & Public Real Estate Management and Fund industry

Strategic Partnerships



Agency & Valuation



BIM Software implementation



Digital Consulting
Platform



Real Estate Management Consulting

MITCHELL MADISON GROUP

PIP - Partners in Performance International

Performance Improvement and Strategic Sourcing

Some of our recent clients













Provveditorato LL.PP. Lombardia ed Emilia Romagna





Passante di Mestre Società Consortile per Azioni tra le Imprese









Agenda

- Who We Are
- Our Competences and Services

Valorization Strategies for key Assets

	Options	Description	High level assessment
1	Immediate Sell	Maximize current values Launch official tender to create iper-competition for the asset	Minimize owner's involvement This option can be pursued if interesting offers become available. Needed a strategic selling process
2	Add value and sell	Build value adding scenarios on the asset to increase its value and then sell Sell the asset after having selected valorization scenarios*) and obtained the necessary authorization	Maximize returns with minimum investment Assess different scenarios to select the most appropriate in terms of risks, returns and needed investment
3	Develop and manage directly	Build value adding scenarios on the asset to increase its value and then manage Select the most appropriate development scenario and invest (alone and/or through partners/club deals). Manage the development and the property	Maximum owner's involvement This option can be pursued on the basis of a detailed business plan that includes development, management and financial details on the development project.
4	Add value and outsource the management	Build value adding scenarios on the asset to increase its value and then select management companies Select the most appropriate development scenario and invest (alone and/or through partners/club deals). Source the management companies and set up legal agreement	Keep the property of the asset outsourcing all operative implications This option implies the focus on the owner's role

^{*)} value can be added through a development and/or retrofitting intervention

Our services are tailored to the players of the full Value Chain, from investors to facility managers

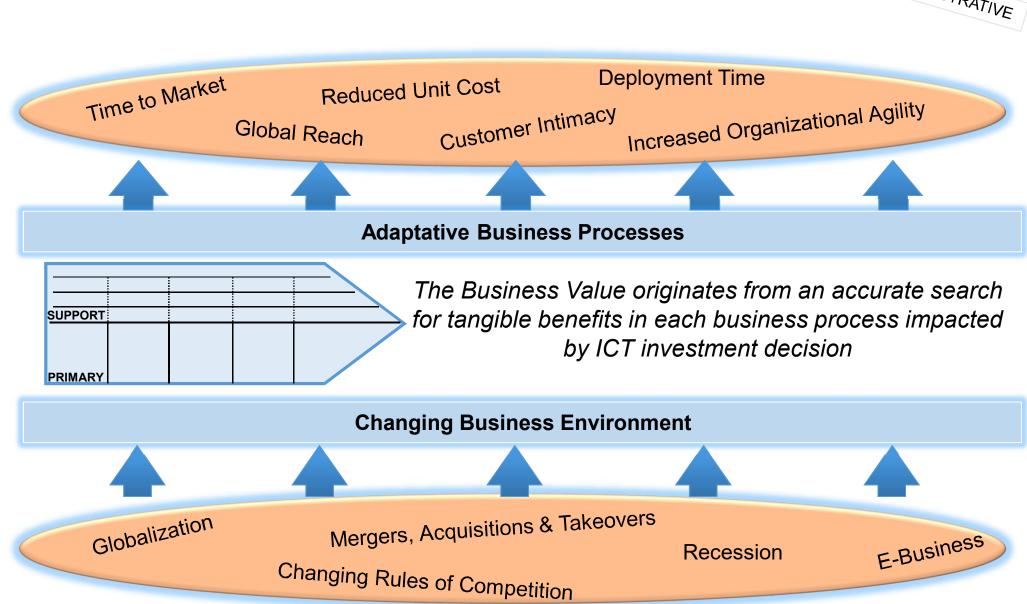
Interim Management and Coaching

Portfolio **Project Facility Property** Investment Asset Development Management Management Management Management Management REWA (Business and feasibility plans) · Scouting and selection of providers Program / Project Management Tender support **Strategies** Supply Chain Assessment · Legal due diligence Compliance (BIM Guide, BEP/, EIR creation) Outsourcing Models (make or buy) · Process and organization design Cost Optimization Efficiency and · Roles and responsibilities **Energy Management Operations** Data management and workflow automation Scouting of technologies · Customization and Implementation: Sourcing of providers Imaging Requirements definition Mobile mapping System Integration • GIS Surveying **Technologies** BIM Authoring (3D) and ICT Model e Code Checking BIM 4D & 5D • CDE IoT System Integration · Requirements definition Training and Interim · Programme creation Management Delivery (classes and workshops)

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We know how to quantify the business value generated by Information & Communication Technologies (ICT)

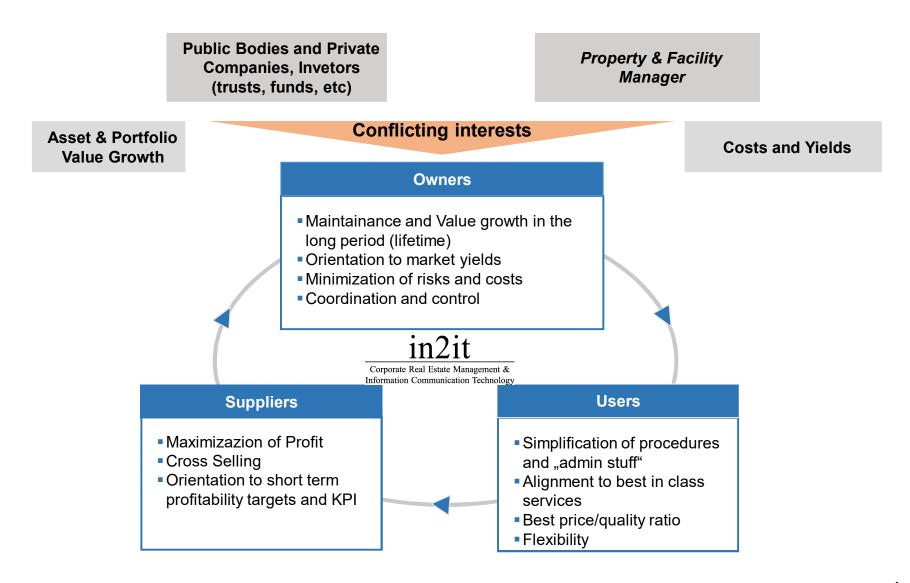




Source: Gartner

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On each project we act as «trusted advisor» of the owner (Investor)



Our digital vision for the industry: redefine and simplify the operative and business processes involved in large projects, leveraging structured data warehouses and workflow automation.

"to-be" Processes | Data generation | Data gene

Automated Workflows Wait for Action 0 Output Create Nested Layouts O 1 0 Copy or Move File **Legacy Systems** DATA DESIGN SYSTEM* **Structures** Warning INTERGRAPH GRAPHISOFT. ARCHICAD AVEVA Document MagiCAD' aconex PRIMAVERA







Design

Build

Operate

Surveying

Outdoor surveying

 [i.e. Sensors (Drones, Mobile
 Mapping, V10 - DTM, Clouds of points) → SW data analysis
 (RealWorks e TBC/HCE) → SW

Design (Vianova, Tekla Civil)]

2. BIM Authoring [Architecture, Structures, MEP, Civil Eorks → (i.e. Revit, Allplan) Space Planning →((i.e. dRufus)

Construction Site

- 3. Civil[i.e. SW Design (Bentley, Vianova)→Machine control (TBC/HCE,Visionlink)]
- 4. Buildings

 [i.e. SW Design (SketchUp, Tekla)
 → Trimble Connect → Sensors
 (Trimble Field Link/ Trimble Access Total Station)]
- 5. Construction Project
 Management (Primavera,
 Aconex, site reports, BIM to field,
 material/ equipment/ resource
 management, asset tracking, etc.)

Asset and Facility Management

- Monitoring

 (ie. Geomatic for hydrogeological risk, Structural and geotechnical for seismic risk)
- 7. Business Intelligence and IoT (ie. historical and predictive analytics based on data coming from sensors, systems, people, etc.)
- Surveying (ie. TIMMS)

From the real world to the digital model

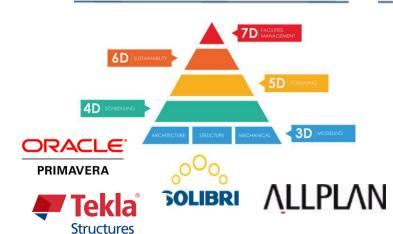


From the digital model back to the real world

BIM Solutions

Project Collaboration

Procurement









Information Management

Facility Management

Bus. Intelligence & IoE

